



DH GROUP
AFRICA

दूर 2026 अन्वेषणात्मक मिशन रिपोर्ट दक्षिणी और पूर्वी अफ्रीका

गैर D & N_6 _ · I _ OaMP _ · MÂVVI _ · ढँ ÖMĭVh | _ MÖP _ · E# _ d P _ · Ol | _ MÖM _ · 0~V_dEI a

' P1=I 0V# MHI

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- += '0V# Va6 QaP += ' PZ " 'L B K6 d VW6 Pē ŌŭhY_F 8ZI KŕQVEI 6hGQOŹÜ

1 OŖ Mŕ 8 YŹ I

- ~@BB'Mŕ K (Standard Bank Group) — KŕQYKŕTPŬ6h' H_QKQOZ_ē,K 6 _YMYhMŕ _Mŕ 8 YOZ, 20 Yh&K6 &Ň_6 _ CWŬOŖKē E;
- Ä~@B K (FirstRand: FNB, RMB, WesBank) — MŬ _QKē aŖ Q 6h' H_QKQ&Ň_6 _6 _ & DaMŕ 8 YOZ;
- &ŬY_ K (Absa Group) — Gŕ D &Ň_6 _6 _EaYQ YMYhMŕ _Mŕ 8 YOZ, 12 &Ň_6 _ CWŬOŖZ_P6 6Kd PŬ6hY_F ((Y6hM_GCW6 _; ŕh_YŹ I Nedbank Group ' E_Z)Ü

1 OŖ 6Kd P_"

- Naspers / Prosus — OaBP_0V# mŕ 86 _ YOZ, MŬ _QKē aŖ Q 6h' H_QKQ&Ň_6 _6 _ YMYhMŕ a6KŬ a
- Sasol — += ' QY_PŬ 5 QyYhŕŖ ÄHŬ , &EQŬP *Kē E 6hY_F;
- MTN Group — OZ_ē,K 6 _ & DaŖQY#_QKŕQ _S 6 ;
- Shoprite Holdings — &Ň_6 _6 _YMYhMŕ _7 6Q YOZ;
- Anglo American Platinum — ÍSŕŖ O *Ä_KŬ ŌŖC & Da(+ = '6hS0 Eskom 5 QMŖQ_ZŬV Ŗ Vŕ6h S0 Transnet = YhY_V= d 6 YOZ NaOZÄKŖ Z)Ü

Gŕ D &Ň_6 _YOZ 6h" 'L P KŕQ _SI 0V#VTaP ' H_Q6 _Ŗ MŬ a6hS0 ~V_N_eV6 G_V6_QZÜ

3.2 नामीबिया

1_F_ŖŖ ēz V_ŬVY MŖŖQ_Z OŖZ_i=106 QŬ aE6 &Ŗ #Ŗ 6Ŗ 5 QMAŬVŬ _ | _MŖP_V ŕ ŌMŬV6 _4 Q = I hVSHŖ-6 _S_Z_Q0VŖŖ-6id Va8zSP_QŬ _@ŖS ZÜ

YV_ŖH6 ēz 6h" 'L

- MŖQ_Z 0V#KŬ-MŖQ_Z Sŕŕ=ŕŖŖ , M-Ea" OE_5 QGŕ D &Ň_6 _ MŖQ_ZŬ _ EBŬ _ŌŖ EA HŬē E 6h Y_F;
- += ' &EQŬP ~EQ6 _ZŕQE Z(ēŬ=I KŕQŬ=I ŵ 6hēV6_Y 6hY_F;
- 7 II " 'L (PŖŬ PO, ZaQ 5 QYMYhE ' KŖEŖŖVŬV_-Ŭ # S_0"
- YŹ _8E ēŖ QE_5 Qd VW6hS0 eVCYŬ aP eVh6 C;" Ü

1 OŖ Mŕ 8 YŹ I

- Ä~@I M S Mŕ I_OaMP_ (First National Bank Namibia, FirstRand Namibia) — CW6 _ & DaYŹ I , KŕQYKŕTPŬ=O_ŵ 5 Q, DŬOŖS8N8 35% 5 YE MŬ _QēZYŖQ6hY_F;
- Mŕ eVB 6 (Bank Windhoek, Capricorn Group) — I_OaMP_ Kē aV_S_YMYhMŕ _Mŕ , eVB 6 ~@6 0÷Y; Ŗ ŌŖŖ aM ;
- ~@BB'Mŕ I_OaMP_ (Standard Bank Namibia) — KŕQYKŕTPŬ6h' H_QKQŬ OŖ KŕQ _S6 ŬOŖh06 , Standard Bank YOZ 6 _ēZYÜ

1 OŖ 6Kd P_"

- Namdeb Diamond Corporation — I_OaMP_YQ_Q5 QDe Beers 6hM; YOI_N_8aG_QaVS_YPbE *η O, ZaQ *η l8 6_6Ü;
- MTC (Mobile Telecommunications Company) — CW6_&_DaGQY#_QKtQ_S6 ;
- Namibia Breweries — KR “ Ĺ 6 _f OĤ 5 η l86 YOZ, f MS d P_E-*ĤOĤ E_6hY_F;
- Capricorn Group — eVēVHa6ē eVTaP YOZ (M6 8, MO_ KtQYKt f MHI);
- Namport (Namibian Ports Authority) — V_ŮVY M6 QS BtQĀ 6 _f MHI 6 Q hVS_MQ8_Z f_ĤH6 QD, QĤP Sĵř ĵĤ QDI aE 6_6ÜÜ

3.3 बोत्सवाना

OZ_É_K6_ YV_ĤH6 BŸ Q5 QYW3YE &Fb VŸ _w OÖY106 , =1 lēZ_3Y6 ĠK YHzaQ “ Ĺ KQ6ĤE QaZi5 Q &MYQ_Qé_QYā P ĠK YH lĀY_eZE eVēVHa6 QD 6_ QZ KQZÜ

YV_ĤH6 ēz 6h“ Ĺ

- eVTaP 0V#MO_YN_0,"06 YĤ~ eVd P_O6 C_," h Q&Ŋ_6_6_ YVtTO, D-QĤÜÖY106 6h6_QD &I bS;
- D_#-6_S_Z_Q83SP_Q6h&I hGWY}6 Sĵř ĵĤ , =1 V_ŮVY M6 l Gt' D &Ŋ_6_Yh=l} EaH_QZi
- 7 d = Y#HI 5 QZaQ_OĤP-Ÿ# S_6_Ÿ_I aP f Y#6 QD;
- Y_V= d 6 f lĀY_ZI Ÿē_Q YO#FE 5 η l86 0V#dX-5 η l86 eVēVHa6 QDÜ

f OĤ M6 8 YŸ_I

- Ä~@IM S M6 MĀYVI_ (First National Bank Botswana, FirstRand) — CW6_&_DaYŸ_I, 8MQI ~Q6 0÷Y; Ĥ 6h: OĤ WĤQÜÖY106 ;
- &ĪY_M6 MĀYVI_ (Absa Bank Botswana) — Ml_Q6_ĠYQ lēZ_3Y6 KtQ_S6 , 1950 YH*KBŸ E;
- ~@aM6 M6 MĀYVI_ (Stanbic Bank Botswana, Standard Bank Group) — KtQYKtTPŸ5 Q6 jKtQ_ _Z6 Ÿ6h' H_QKQf OĤ YŸ_I ÜÖY106 Ü

f OĤ 6#Kd P_

- Debswana Diamond Company — MĀYVI_YQ_Q5 QDe Beers 6hM; YOI_N_8aG_QaVS_YPbE *η O, OĤP 6h' H_QKQēVC 6_YMYH_M_ZaQ *Ā_K6 ;
- Botswana Insurance Holdings (BIHL) — CW6_&_DaMO_0V#eVTaP YOZ;
- Choppies Enterprises — f OĤ 7 bQ_Ÿ# S_ “ Ĺ 6h6) CWÜÖKbŸ E;
- Sechaba Brewery Holdings — KR “ Ĺ OÖQĤP &_Da
- Letshego Holdings — 8MQI OÖOP_SP_VS_&k7 S-&Ŋ_6_YcO-eVT 0V# D YOZÜ

3.4 जिम्बाब्वे

OZ_ĀKD'YH_VI_w VS_CW, 6WS OI V-Kē a5 Qf FOř Da6hl_6dE6 Y#_HI Ÿ6hY_F, d EĤ06 1YhYOĤ-' f6 5 QOE_KtQW6hY_F ř Y KQYE6' d 8QI a5 Q*KPbE KtQ_SI C_," Ÿ6_ ' V_P6 E_ZÜ

YV_ĤH6 ēz 6h“ Ĺ

- 6dX-*η 18 0V#6dX-1 Y#6 QD, CW6 _ 1dEZ_3Y6 eVWk' E_ =1 Kbèí _Q6hGQOŹi
- 7 II “ Ĥ: 33FPO, ÍSj@ O5 Q`VD; &#QQLP d VM6 Ũ6 _ M-Eaè3 6hY_F;
- *TQ-Gi“ D 83SP_Qh(Mh@n=-ZQCh3 è#B) 6h&I hGW Q 0V#Y}6 &VYQ I_6 _ Kbèí _Q =1 “ ĤaP
B_KrQ P_E_P_E_6 _&KrQ_P*6Ũ ZÜ

1 OŹ M6 8 YŹ _I

- CBZ Bank — CW6 _&`DaYŹ _I, M| _Q6 _ S8N8 20% KrQYKtPŨ5 Q=Ow 6hY_F;
- ~@aM6 M6 ĩ ÓMŨh(Stanbic Bank Zimbabwe, Standard Bank Group) — 1 OŹ 6 jKtQ@0V#YŹ _8E
KrQ _S6 ŨOŸH06 ;
- FBC Bank (FBC Holdings) — YMYM; IQLP M6 8 0V#MO_YOZŨOŸH06 (CABS 5 QEcobank Zimbabwe
NaOZÂKĐ`ZjÜ

1 OŹ 6#Kl P_

- Delta Corporation — KR 0V#KNl÷E_`V`E0,"ZQCh@6 0÷Y; Ė 6 _ YMYM; a6#Kl 3
- Econet Wireless Zimbabwe — &`DaQY#_Q0V#Bf= @ YN_KrQ _S6 (Econet/ Cassava YOZ);
- Innscor Africa — 6dX-7 _η 0V#5 η 186 YOZ;
- Zimplats (Impala Platinum) — CW6 _1 OŹ ÍSj@ O*Â_K6 ;
- National Foods Holdings — 7 _η 1 Y#6 QD O&`DaÜ

3.5 ज़ाम्बिया

E_M_KA (Copperbelt) 6 _āGP ZII h6hI_Eh| _MŨP_OZ_é,K6h1 OŹ 7 II Sjř= ĩ@ O8Ũ6h6Ũ OŸ E Zi5 Q
*YI hP_E Yh= ĩa Sjř= ĩ@ , MO_0V#VTaP YN_w 6 _1 MS O8 B÷E 6 _ ZÜ

YV_H6 è3 6h“ Ĥ

- 7 II 0V#7 II -YN_0'(E_M_ 6 IMŨ@, M-El*Â_K ' PEI 6hY_F;
- Q Sjř= ĩ@ : G_Q0Y-YS_O6 _4 QTAZARA S_(I 5 QS laVEI 83SP_Q6 _4 QYK6;
- =S-eŨη E +=_5 Q“ ĤaP +=_YŨ _;
- B_VY_P6 6dX0V#6dX-7 _η 1 Y#6 QDÜ

1 OŹ M6 8 YŹ _I

- &ĪY_M6 | _MŨP_(Absa Bank Zambia) — CW6h&`DaYŹ _I ŨOŸH06 , S8N8 2.2 &QM&OQ6 _ BjS Q
6 _ KrQYKtPŨ5 Q7 II , +=_V&VYQ I_OŸMS YSjI E_6hY_F;
- Zanaco (Zambia National Commercial Bank) — YMYM;_9Qe' H_rQE M6 , 50 S_7 Yh&K6 _Z6
5 Q06 eVWS_0=ŨaM6 8 I@V6`6hY_F;
- ~@aM6 M6 | _MŨP_(Stanbic Bank Zambia, Standard Bank Group) — 1 OŹ 6 jKtQ@KrQ _S6 ŨOŸH06
(1906 Yh*KŸ E Standard Chartered Zambia NaOZÂKĐ`ZjÜ

1 OŹ 6#Kl P_

- First Quantum Minerals / Kansanshi Mining — **GW6_YMIM_d = aYOZ**; **V_L**, **6dX-ηl8**, **+=** ; **Sjif jif 0V#VT**, **11 &N_6_ GWÜÖKb E**;
- Konkola Copper Mines (KCM) — Copperbelt 6_1dEZ_3Y6 7 II 6Ü;
- Mopani Copper Mines — **l OB 06_6dE 7 II KtQYÜÜYh06** ;
- ZCCM Investments Holdings — **Y_V= d 6 7 II d VWZlm 8, SY_6_ÜÖc aM** ;
- Zambeef Products — **GW6_&Da6dX-7_η YOZ (Q= 6_P dVh E *KPldE_ZESCO NaOZÄKD'Z)Ü**

3.6 तंजानिया

“ **l 6_KM_é QZII h6hI_EhE# d P_ | MÖP_ 6_8l S16 E_d 6 8DQ_P 5 QOZ_I >as** “ **l 6hGWÜ6h3S0 YOÜ** **d 6_Y 6hGKÜÖKI aNa06_Yb~ 6 QOZ_ZÜ**

YV_3H6 èz 6h“ l

- **G_Q0Y-YS_O_MÖ8_Z, eV'E_Q0V# HH 6_6 QD 6hGÜÜÖ**
- **Q_Vh~(ÜB'8h Q_Vh(SGR) KtQPl=I_ =1KM_&N_6_6_ Sjif jif 6 l KbKtQ_N_XE 6 Q h6 l EÄKQZi**
- **l_6dE6 8Y 5 QYM += 'eV6_Y;**
- **6dX-*ηl8 0V#KP@, *I -eV6_Y V_Sh' l;**
- **eV'E_Q6 Q_eaM6 8 l_D_Sa dBi= d eVtaP YN_w 6_ M-EaK_;" 6hY_FÜ**

l OB M6 8 Y_ I

- CRDB Bank — **KtQYKtTPÜ5 QQ= ~V6h' H_QKQGW6_&DaY_ I, G_Q0Y-YS_O~@6 0÷Y; Ö OÖ Yc aM** ;
- NMB Bank — **GYQ_M_QJhP KtQ_S6, 80 S_7 Yh&H6 _Z6 5 QdBi= d M6 8 OÖ&DaÜ dE 6h Y_F;**
- NBC (National Bank of Commerce, Absa YOZ) — **GW6_1dEZ_3Y6 V_IDB P6 M6 8 Y_ I (Stanbic Bank Tanzania 5 QExim Bank NaOZÄKD'Z)Ü**

l OB 6#Kd P_"

- METL Group (Mohammed Enterprises Tanzania) — **GW6_YMIM_d = aYOZ: V_L, 6dX-ηl8, += ; Sjif jif 0V#VT, 11 &N_6_ GWÜÖKb E;**
- Bakhresa Group — **6dX-7_η, ' @_ÖS 8, Kt 0V#KtQZI, l MS “ l_aP *Kb dE 6hY_F;**
- Tanzania Breweries (TBL) — **G_Q0Y-YS_O~@6 0÷Y; Ö 6_&Da5_ηl86 6#Kl a**
- Vodacom Tanzania — **l OB GY#_Q0V#OIM(S-OI a(M-Pesa) KtQ_S6;**
- Geita Gold Mine (AngloGold Ashanti) — **GW6_YMIM_~VD'KtQYÜ**

3.7 मोज़ाम्बिक

Ol| MÖ6 6_ QDI adE6 l_Y#6 E_O_KEl, M_Q 5 QI 6_S_MÖ8_ZÜEF_Gr' D &N_6_ ü ÖM_Vh| MÖP_5 Q OS_Ya6_4 Q*I 6hY#HIE Sjif jif 8zSP_QÜÖd zE ZÜ

YV_3H6 èz 6h“ l

- Eal 1 OŃ 8zSP_QŮ(O_KEL, MŃQ, I 6 _S_) 6h&I hGWMBQ_Z 0V#Q Sjiř= řŮ@ ;
- += ' QVŮ LŮDa6hLVa6d 1_6dE6 8Y NB_QeVC 6hYV_H6 OZÂKŮ'NB_QŮŮŮI h= _EHZ;
- &VYŮ I_0V#KŮd ŮD, 7_K6 Y_V= d 6 0V#&EQŮP d VV6_Pč OŮ6hY_F;
- K_QOI 7_K_QŮ V_ZŮ6hYOFI OŮMO_0V#VTaP YN_0Ů

1 OŃ MŃ 8 YŮ _I

- BCI (Banco Comercial e de Investimento) — 6ŮP MŃ 6hV8IŮ QD 6h&I Y_QCW6 _&^DaŮ D_S&E YŮ _I;
- Millennium bim — KŮYKŮTPŮ5 QeVEQ IŮŮ6' 6h' H_QKQ&^Da MŃ ŮOŮYŮ6 , Millennium BCP YOZ 6 _Z^Y_;
- Standard Bank Moçambique — EaYQ_MŃ 1_D_S&E YŮ _I, 6 jKŮŮ7 B5 Q+= _KŮPŮ=I_Ů OŮ&^DaŮ

1 OŃ 6#KŮ P_"

- Mozal — O_KEL 6hd 6 @ŮŮPŮŮ POŮ 8_S6 , CW6 _YMYMŃ_5 ŋl&6 KŮYQ
- Hidroeléctrica de Cahora Bassa (HCB) — GŮ Da&ŮŮ6_6hŮ OŮ = S-eŮŋ E *Â_KG ŮOŮYŮ6 ;
- Sasol Petroleum Mozambique — 1_6dE6 8Y eV6_Y 0V#Â_KG (K_BŮV#EB I_HLŮDP_Y);
- Cervejas de Moçambique (AB InBev) — KŮ " Ů 6 _&^Da YOZ;
- CFM (Portos e Caminhos de Ferro de Moçambique) — O_KEL, MŃQ 5 QI 6 _S_8zSP_QŮ6hMBQ_ZŮ0V# Q_VŮ 1_MŮI 6 Q_HVS_Y_V= d 6 *ŋ OŮ

3.8 एस्वातिनी (स्वाज़ीलैंड)

YaŮE' 6_Q6_Ů EŮACU YaO_-WŮŮ " Ů OŮNSa_N_E 06_6dE MŮ _Q=I GŮ D &ŮŮ6_&F7 VŮ _5 QO_KEL MBQ_Z YH MŮ ĠK Yh= Ů_ZŮ

YV_H6 èz 6h" Ů

- 6dX-*ŋl8: ; aŮ V_d 6_5 Q7_ŋ 1_Y#6 QD, QŮP &F7 VŮ _6h^EŮ;
- SACU 0V#AGOA MŮ _QŮ6_4 Qd P_E-*ŮŮ ZŮ6_eVd O_D;
- GŮ D &ŮŮ6 _O_KEL HQ6h&I hGWK_QOI Sjiř= řŮ@ Ů

1 OŃ MŃ 8 YŮ _I

- Ä~@I M S MŃ 0^V_dEI a(First National Bank Eswatini, FirstRand) — CW6h&^Da V_dŮ P6 YŮ _I Ů OŮYŮ6 ;
- ~@BB'MŃ 0^V_dEI a(Standard Bank Eswatini) — 1962 YŮ*KŮŮ E, CW6hYMYMŃ h7 6Q IŮŮ6' 6hY_F;
- Nedbank Eswatini — EaYQ V_dŮ P6 KŮQ _S6 ((I 6h Y_F Za Y_V= d 6 KŮ a VS_eV6_Y YŮ _I Eswatini Bank Na6_PŮE ZŮŮ

1 OŃ 6#KŮ P_"

- Royal Eswatini Sugar Corporation (RES) — $\text{CN} 6_YMHM_6EX-5 \eta l86 \text{ YOZ } 5 \text{ Q\&Da d=a d Pl÷E_}$;
- Ubombo Sugar (Illovo YOZ) — $\text{CN} 6_GYQ; \text{ aI a6Ö}$;
- Conco / The Beverage Base Plant (Coca-Cola) — $Y_ED YP\acute{L}, =1 f O\tilde{b} \text{ } 5 \eta l86 \text{ } 0V\#H P_E6 \text{ } (6_P\ddot{U}\ddot{O}\ddot{O} \text{ } \&I_ =_E_Zi$
- Montigny Investments — $\&^{\text{--}}\text{Da V_d } 6_., 0V\#6_H\text{YOZ}$;
- Eswatini Beverages — $KR \text{ “ } \acute{L} \text{ } O\ddot{Q}\ddot{U}\ddot{L}P \text{ } \&^{\text{--}}\text{Da}\ddot{U}$

4. निष्कर्ष एवं रणनीतिक दिशाएँ

80W I h Q_6 E 6 P_6 “ Ĥ OÖKšŸ ð 5 QKrQ_S_I 6hd O_D 6_Q_ Ł Oö S jř= ģ @ 8zSP_Q_Zr V_UVY Mh
 ÐŸ-6 _S_Z_Q_*TQ-Gı D 8zSP_Q_TAZARA, EF_O_KEl, MıQ_5 QI 6 _S_8zSP_Q_U DH GROUP 6h3S0 Ea
 l FxO6_dGW0^*NQEaZr

- “ ĤaP B_K_Ql V_ZŮhYOFI OčVTaP 0V#MO_YN0," Gŕ D &N_6 _OčKQ_SI ' H_Q5 QYV_ZH6 EaŘ-
eV6_Y V_S_HM_ QŮOč PI_ÂO6 *KčŮ æ 6hY_F;
- Ÿ_IaP 0V#&#QŮĤaP KrQ _S6 Ůš_Y> Ĥ_Q_Oč_VY@ I_0V\$ jŕ= jŕ@ eV6_Y KrQl=I_w (MčS_Z, Q_Vh
Y}6 8šSP_Qh OčN_8aG_Qŕ
- 6æX-7_ŋ, 7 I I 0V#=- “ ĤŮOč ŋ lš6 Y> Ĥ_I_Q," Oŋ M_ QŮŮOč_IaP ŦY#6 QD 5 QOčP-YčI KQ
ĤP I ČĤŕ 0Ů

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